## Evaluation on historical, practical and end-user's viewpoint

Sidsel Sverdrup, Professor PhD Diakonhjemmet University College

Key note speaker at DIAKs conference in Helsinki, Nov. 12, 2010

## Draft:

- Historical viewpoint: some developmental traits
- Practical viewpoint: with emphasize on user-participation and userorientation
- End-user's viewpoint: collaborative, involvement research - related to mental health as illustration



# Historical viewpoint: some developmental traits

### o Early phases:

- The first known evaluation study about conditions in a prison – was conducted in 1840
- From 1910 1920 researchers started to look closer into different socialpolitical programs, conditions in the education sector, in prisons, etc.

### Early period – around 1920..

 A rapid growth after 1917: due to a need to register who were qualified to do military service in World War 1.

 Political conditions as developmental force in the field of evaluation



## The 1950's and 1960's

- Gradually stronger focus on education and social-policy – with growth in other sectors as well - at the end of the 50's and beginning of the 60's
- <u>Goal</u> introduced as a point of departure of the evaluation studies



## The period from 1960

- Possible to trace that evaluation is slowly achieving status as a specific field
- The first academic book in evaluation research in 1967
- Increasing need in society and politics to establish systematic knowledge about the successfulness of all the various programs



## The 1960's..

- Implementation of a large number of expensive social reform programs – particularly related to social legislation
- Ambitions and goals were extensive: <u>eliminate</u> poverty, reduce juvenile criminality
- Therefore: an increasing need to find out if the means were successful, or not: the answer was to evaluate



## **Expectations:**

 Social scientists and social science are important contributors with <u>solutions to all kinds of social</u> problems (flattering of course!)

 The period has been characterized as "The experimental society"



## Expansion of reforms

 a growing need to find out <u>if</u> and to <u>what extent</u> goals were obtained, but at the same time

 a beginning recognition could be traced, focusing <u>why evaluation</u> <u>results were not used</u>

## Challenge

 Therefore a new important question was posed:

 How can we ensure that evaluation results are being used?



## The 1970's..

Slowly, as a reaction to this concern:

- there was a change of focus <u>from goal</u> to process
- and later on and in line with this change –
- <u>also on utilization and more specifically</u> <u>on user-orientation</u>



## The 1980's and 1990's

- The field grew in the 1980's and expanded in the 90's:
- The reason probably that it had established a strong position in academia

## Since then..

 ..activity has been steadily increasing; the field has developed along several lines – both academic and practice



Utilization focus and userorientation in evaluation..

 ...developed as a response to a growing demand for evaluation results to be used – and to be democratic

 The answer was <u>to involve</u> different kinds of stakeholders and users

## The last 10 years..

 User-involvement has explicitly been introduced as an important concept on the social-political agenda...

..and hand in hand also on the agenda in evaluation

User-orientation in evaluation studies is an..

 approach where the main idea is <u>to</u> <u>give voice</u> to the users of different kinds of services

o to contribute to capacity building

 to evaluate and enhance userparticipation and user-involvement



### User-orientation and userinvolvement

 In further development with focus on users, the concept of userinvolvement arises

 And in line with this: several research strategies to involve users
 not only as research units or cases, but as participants and collaborators in research



These aspects are reflected in several directions of research:

- o Action research
- Process evaluations and formative evaluations
- Utilization-focused evaluations

0..

### .. and even further and more explicit in..

- o Dialogue research
- Participant evaluations
- Responsive evaluations
- Empowerment evaluations
- Democratic evaluations
- Collaborative research/involvement research

# Question from an evaluator's point of view:



 How to conduct evaluations that pay particular attention to the users and their needs?

## Question from the user's point of view:

 How can users be heard - and also be involved in developing the services they receive?

## User-involvement and userparticipation

 Important concepts that are used to illustrate that..

 ..action is taken in practice - in order to produce changes and improvements that will <u>benefit the users</u> and that are <u>directed towards their needs – they</u> way they express them

## These concepts..

 ..have been part both of research concepts as well as of social-political concepts (at least in Norway) for several years – and particularly in

the field of mental health

 The question is how to convert these concepts into practice?

### This challenges researchers to...

- understand attitudes, feelings, choices, relations and processes the way it is <u>experienced by the users</u>
- understand what the problem is and/or what functions – or not, the way it is <u>experienced by the users</u>
- suggest and implement changes in cooperation with the users

## Answer to these challenges calls for research that..

- focus on change, involvement, improvement and inclusion:
  - <u>involvement of users/clients in</u> <u>collaboration with researchers</u>
  - dialogue
  - a qualitative approach
  - a bottom-up perspective
  - a process perspective

# A recent, growing interest in so called

- Collaborative research (involvement research)
- The fundamental idea is to involve the users, but not only as targets of research as such, but <u>as real collaborators in the</u> <u>research process</u>

## Collaborative research

 A new paradigm of collaboration and partnership

 Policy decision making often leans on research and evaluation results

 Therefore every effort has to be made to include users in the evaluation process

## Collaborative research is important

- The role of the professional researcher, as well as the researchers control over the research process, is reduced – and even to some extent put aside
- Clients/users have influence on important topics related to what kinds of questions are posed,
- as well as how research results can be understood and put into practice

## Collaborative research also calls for

- A theory of change that actually allows involvement of the users in a sense that include them throughout the whole research process
- and that actually tries to develop new practices for individuals and politics in line with the user's needs and their points of view

## Focus is on..

- <u>Deliberation</u>: reasoning about relevant topics
- <u>Dialogue</u>: both stakeholders/users and researcher engaged in dialogue
- <u>Inclusion</u>: evaluation design includes all relevant interests
- And how to give voice to <u>vulnerable</u> <u>groups</u>



## Focus is also on development, learning and improvement

Phases in order to improve

- o Training
- Facilitation
- Advocacy
- o Illumination
- o Liberation (!)



### **Co-operation**

 A close co-operation between researcher and individuals with user-experience indicate that it is possible to succeed with producing a new kind of knowledge



## Collaborative research for knowledge about mental health

Collaborative research is particularly important in this field:

- How can knowledge be developed about mental health problems, and about what works when problems arise?
- Research <u>with</u> people instead of research <u>about</u> people is the core idea of this approach

### Main ideas

- To include the user's perspective in research, but in a broad sense:
- Individual's own experience is valued: they have a unique knowledge about the problems related to mental illness as well as to the consequences for everyday life
- In this respect they are particularly qualified to define new and important research questions

## Individuals with mental health problems..

- ..often experience traditional research as suppressive
- .. have expressed needs for information about the situation of users in the development of knowledge
- ..are concerned about how research can contribute to change in practice

## The value of users as partners in research and evaluation

- Including users and their input leads to posing research questions that are of most concern and relevance.
- Users can help determine whether research protocols are appropriate and likely to be acceptable to others.
- They can facilitate the recruitment of others to research projects.

## Advantages

- Involving users as much as possible in research and evaluation have several advantages
- It strengthens the research process
- It leads to greater utilization of research findings
- It improves public administration planning and management
- It takes into account the voice of vulnerable groups in a new way



# User-participation in mental health: ideals and realities

Own project (bottom-up, but not collaborative) conducted in Norway posing these questions:

- How do users experience the health service in mental health sector?
- How do relatives feel they are cared for by the health service?
- To what extent are the users satisfied with the information they receive?



- What is the users opinion about coordination among various parts of the health service, including responsibility groups?
- To what degree is the requirement on individual care plans implemented?

#### Research design in the evaluation

- <u>Purpose</u>: Listen to the users voice and evaluate both quality on what they receive as well as change/improvement
- <u>Main idea</u>: <u>comparison</u> (benchmarking) of change/improvement both on an <u>time-axis</u> with a defined baseline, and between <u>different regions</u> in Norway
- Question related to <u>comparison</u>: success or not. <u>Evaluation criteria</u>: based on goalformulations from Norwegian government

# Design..

- <u>Qualitative interviews based on a</u> <u>structured interview-guide (1/2 - 3 t)</u>
- Five different groups of informants: adult users and their family, adolescent users and their family, therapists; total of 50 informants. <u>To regions</u>: North-and East in Norway, both urban and countryside

# Design..

- $\circ$  <u>Time series study</u> 1½ year between t1 and t2
- <u>Panel study</u> the same informants.
  Reestablishing of the sample at t2 was unproblematic. Total of 100 interviews

#### Adolescents as users

- Adolescents were mainly satisfied with the services they received – but it took too much time to get appointments for therapy
- Parents, however, did not feel they were included – they hardly received information about the condition, prognosis etc
- Parents did not receive sufficient support

#### Adult users

- Waiting for treatment for a long time
- A feeling that no-one takes responsibility for them – too little continuity in the treatment they receive
- Big differences in the amount of and quality related to the services
- The same is the case with satisfaction related to them



#### Adult users

- Tendency that there is too little help, too little support, too much medication and too little individual therapy
- Hardly anyone have been asked what they want and need during the treatment process

#### Adult users

Lack of contact and coordination between different sectors – users have to coordinate this themselves

 Responsibility groups can be a supportive means, but few users have this

 The same is the case with individual care plans – slight increase at t2

 There is a general lack of information – both at t1 and t2

General tendency that relatives feel that their presence is not appreciated by the treatment-system

 Relatives want to contribute – with relevant information – but are not allowed or invited in by the therapists – they feel that they are not appreciated

- Often relatives have important roles as caretakers, but they still don't receive enough or adequate information that can make the situation as caretaker easier
- Relatives often express feelings of powerlessness: they feel that the situation is very difficult

- And at the same time they get responsibility for relatives with mental health problems that society does not take for them
- Relatives feel they are not included as users by the treatment-system – and not considered to be a group with their own needs and wants

- No-one has responsibility for relatives to users with mental health problems
- Relatives usually don't receive help or assistance with problems they experience, related to having a family member with mental health problems

# What happened?

 Results from five different evaluation research projects that were conducted during the same period, all of them related to mental health problems and userorientation, were analyzed in combination. Both top-down and bottom-up, both surveys and qualitative interviews.

# What happened?

 Based on this, the Norwegian authorities produced new information and hand-books to therapists and the treatment-system on what to do in order to increase userparticipation and involvement of users



# But even if research in the area of mental health has developed,

 ..this is not always reflected in practice and in social-policy, - at least not as reported in the experiences of (many) users

# But still;

 There is reason to be optimistic:
 Development has to start somewhere – and change is not produced from one day to the other

 The challenge, both for research and politics, is to keep on developing practices that are <u>good</u> for the users and that eventually will benefit <u>all</u> users

# Development

- From practice to research to analyzing to presenting for the authorities as well as therapists – to develop into new practices that enhance user-orientation, userparticipation and user-involvement
- And new research paradigms that explicitly focus on the users, contribute to give voice to the users